

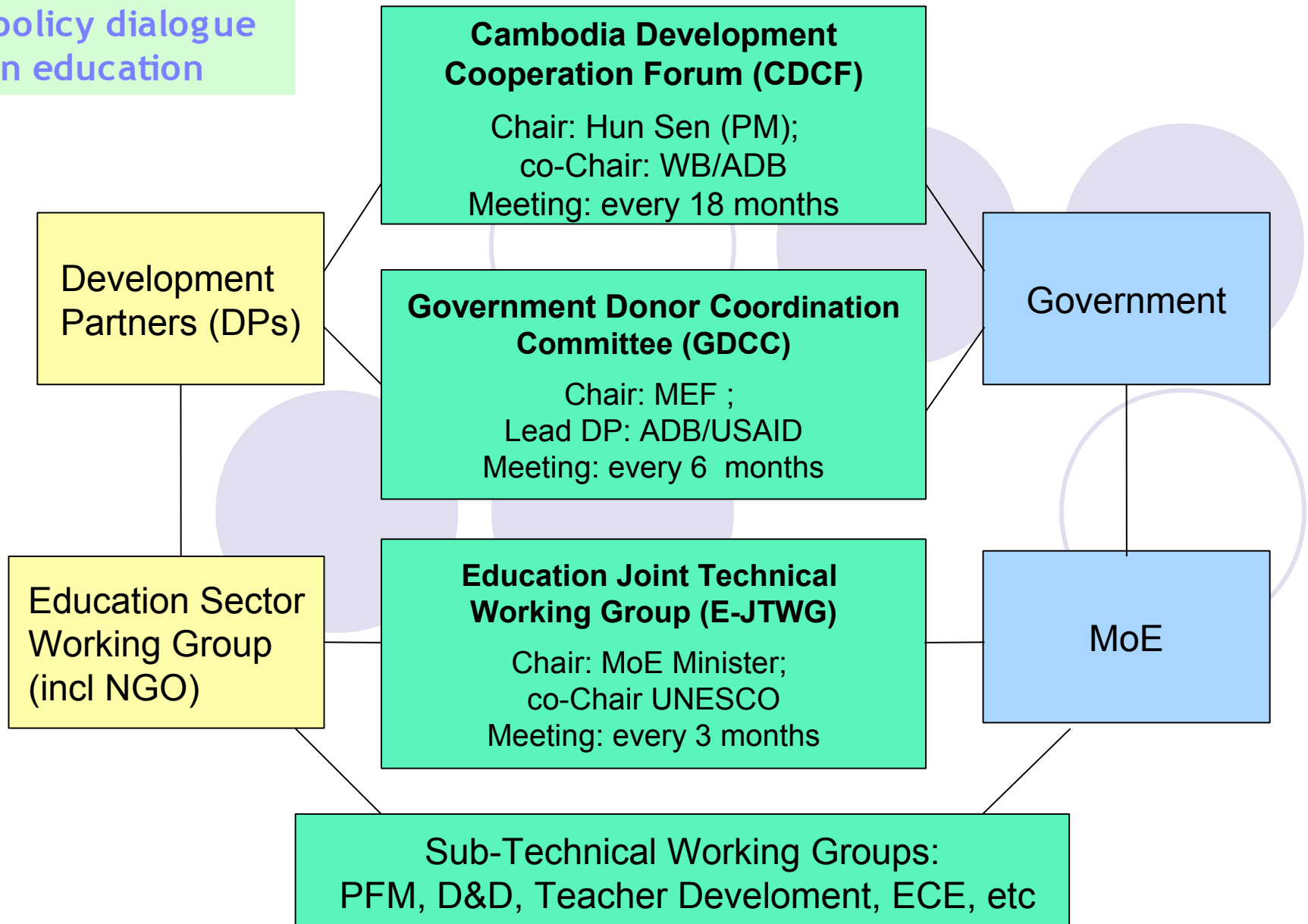
Policy Dialogue in Practice

« From opportunity to structured
policy dialogue »

- Part I – Structuring policy dialogue in Cambodia education sector
- Part II – Policy dialogue on Cambodia education Budget

Part 1 -
Structuring
policy dialogue
in education

The opportunity...



The reality...

- « Empty dialogue », agenda set for each year, mainly routine presentations, little room for discussions

The Ministry of Education has implemented 60% of the policy actions foreseen in 2011...

The Ministry has spent 45% of its programme based budget and liquidated 30%, which is 2% more than last year

The Ministry has conducted the third round of consultations in provinces and finalised the fourth draft of the report on decentralisation of functions

Could we ask about progress in the implementation of standardised tests in Grade 3

Any comment?... No?...
please let's move on to the next agenda item



Structuring PD:



Suggestions to ESWG to improve policy dialogue:

- ESWG could agree on a common list of a dozen of very key issues/priorities in the sector
- ESWG could meet well ahead of JTWG meetings to make proposals of policy issues to be discussed, prepare some background documents and share with MoEYS in advance
- We should try to push for the inclusion of agenda item on policy discussions at JTWG

- **Results:**

- ESWG agreed on priority policy issues, mentioned in every possible occasion (national congress, ESP MTR workshop, seminars, etc). Very good dynamics/enthusiasm/solidarity created among DPs
- MoE agreed to formally include an agenda item on policy discussions. Priorities are discussed and then Minister instructs sub-WG to work on these issues (mandate)
- MoE has internalised ESWG-«pushed» priorities in all recent public statements (ECE, quality, disadvantaged regions/groups for next ESP)

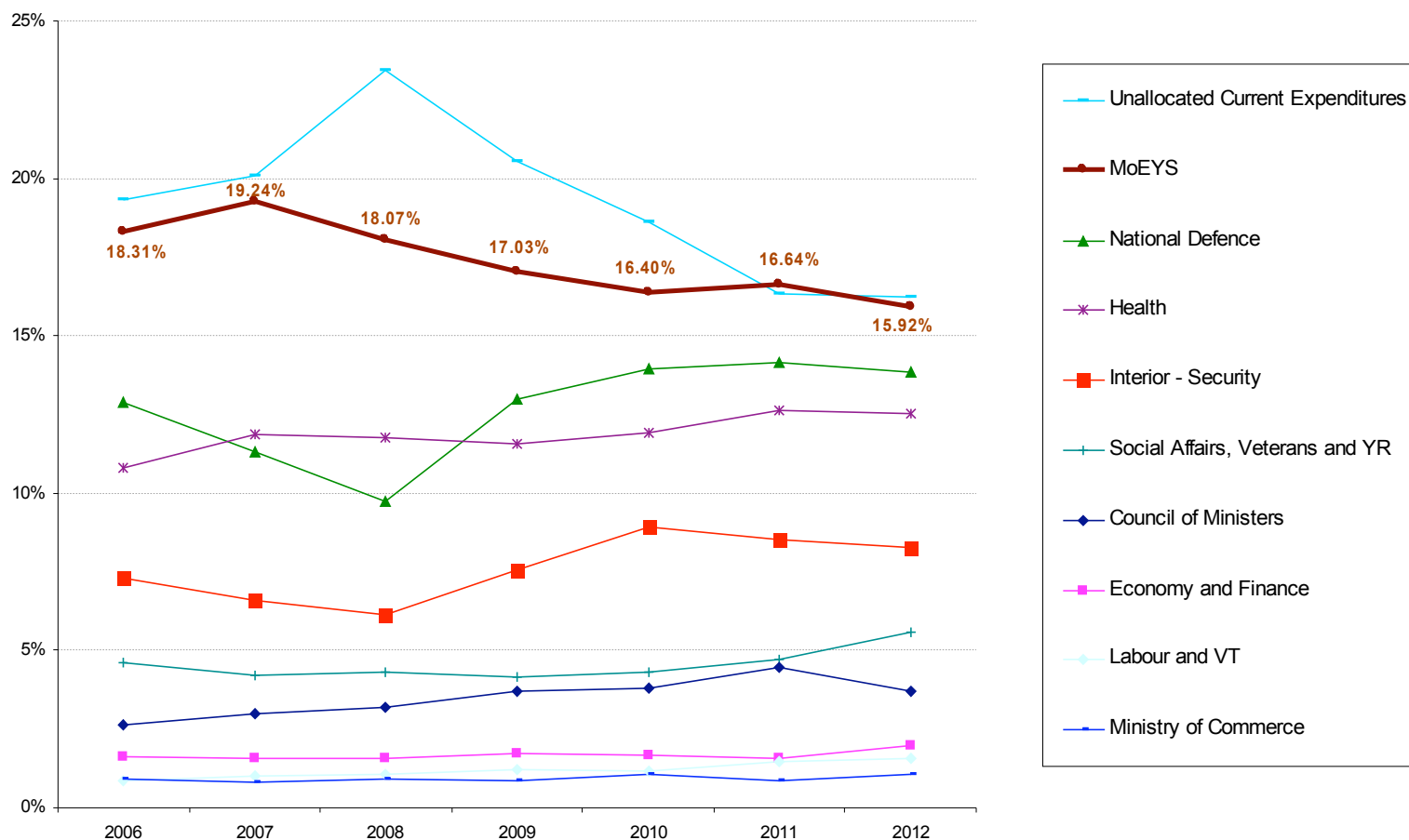
Part 2 - PD on education budget

Issue: MoE Budget share decline in the last 5 years

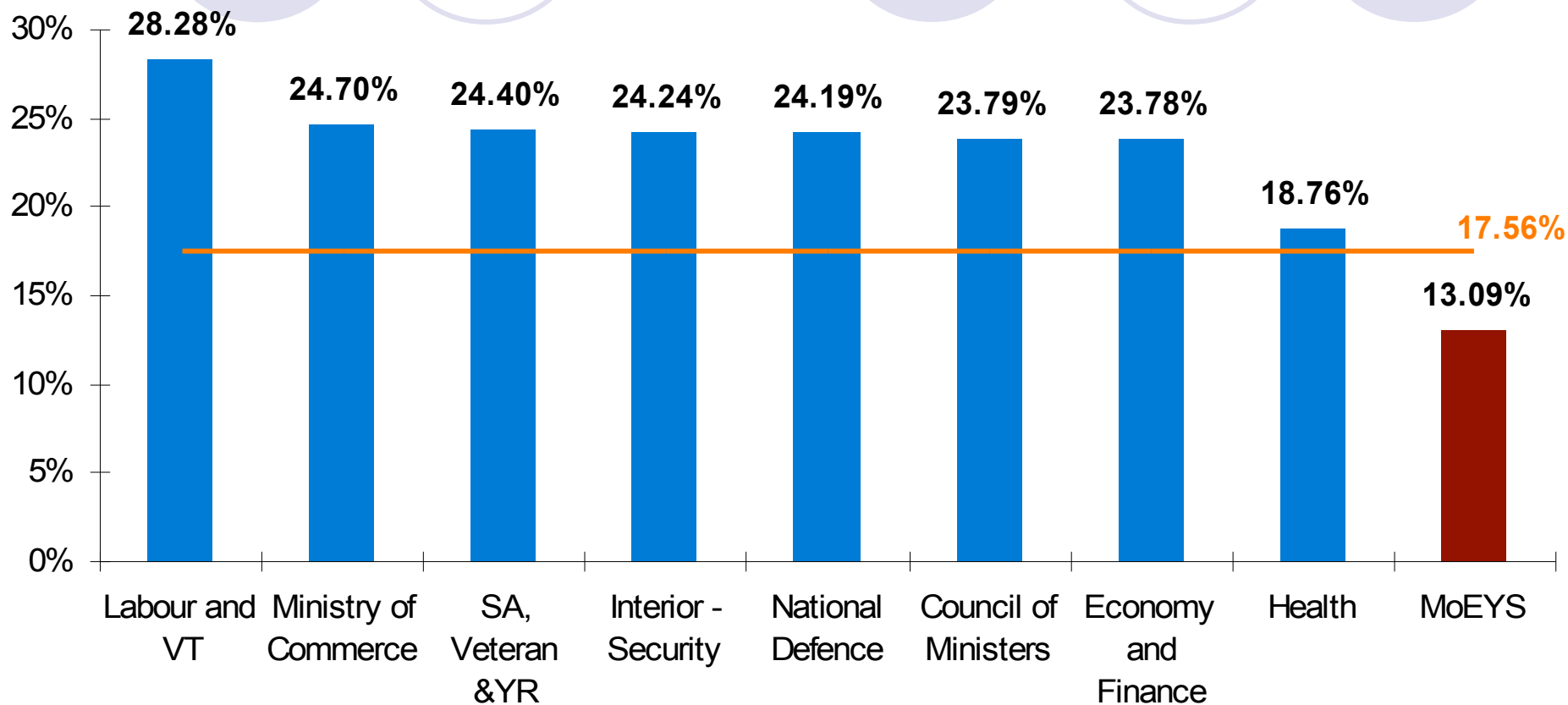
Entry point (Opportunity): EU ESPSP Budget Support indicator on MoE budget share (target not met)

Brief analysis presented by EU at JTWG:

Budget allocations to selected Ministries' recurrent expenditures (Budget Laws)

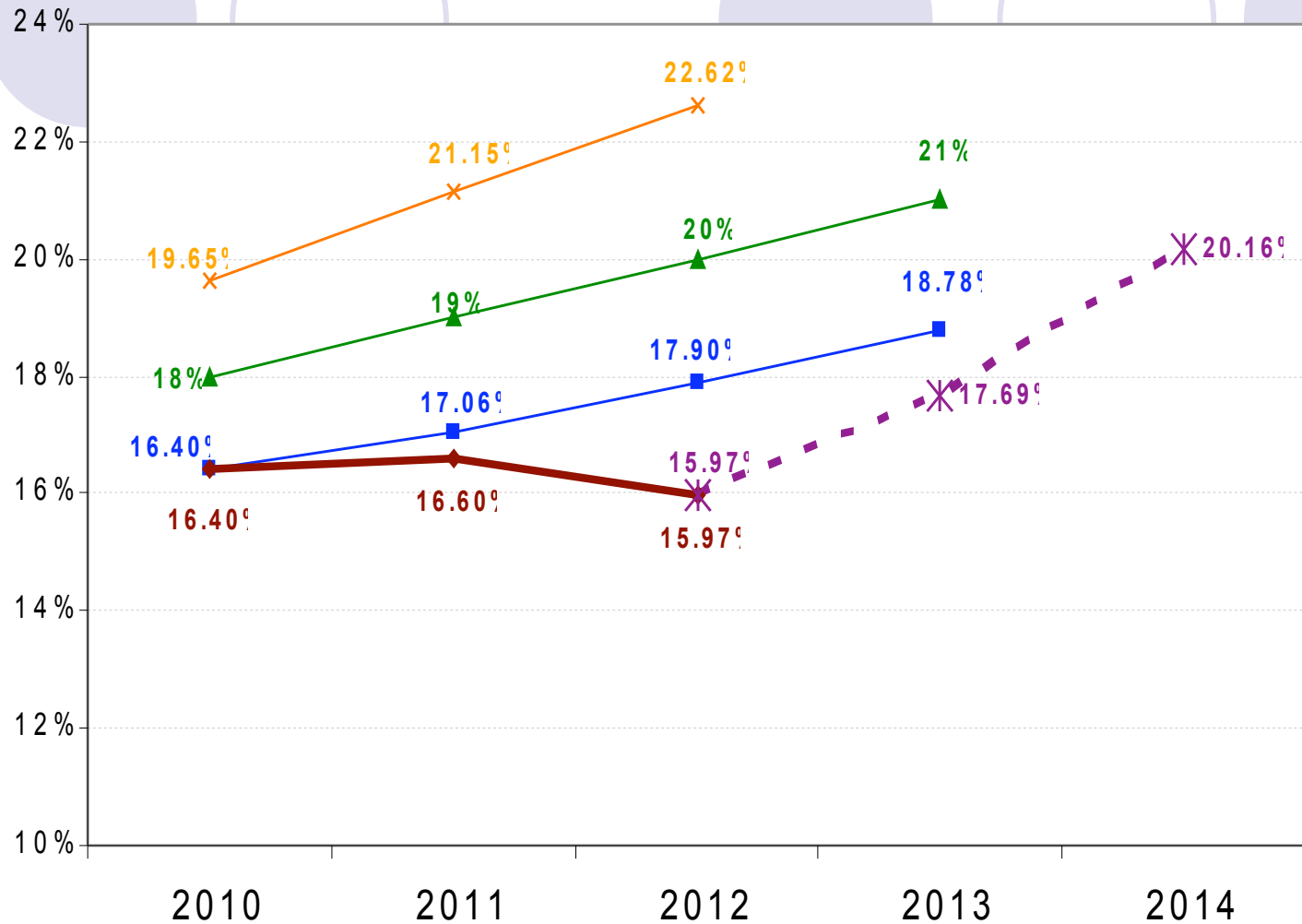


Average annual increase of recurrent budget allocations for selected Ministries over the period 2008-2012



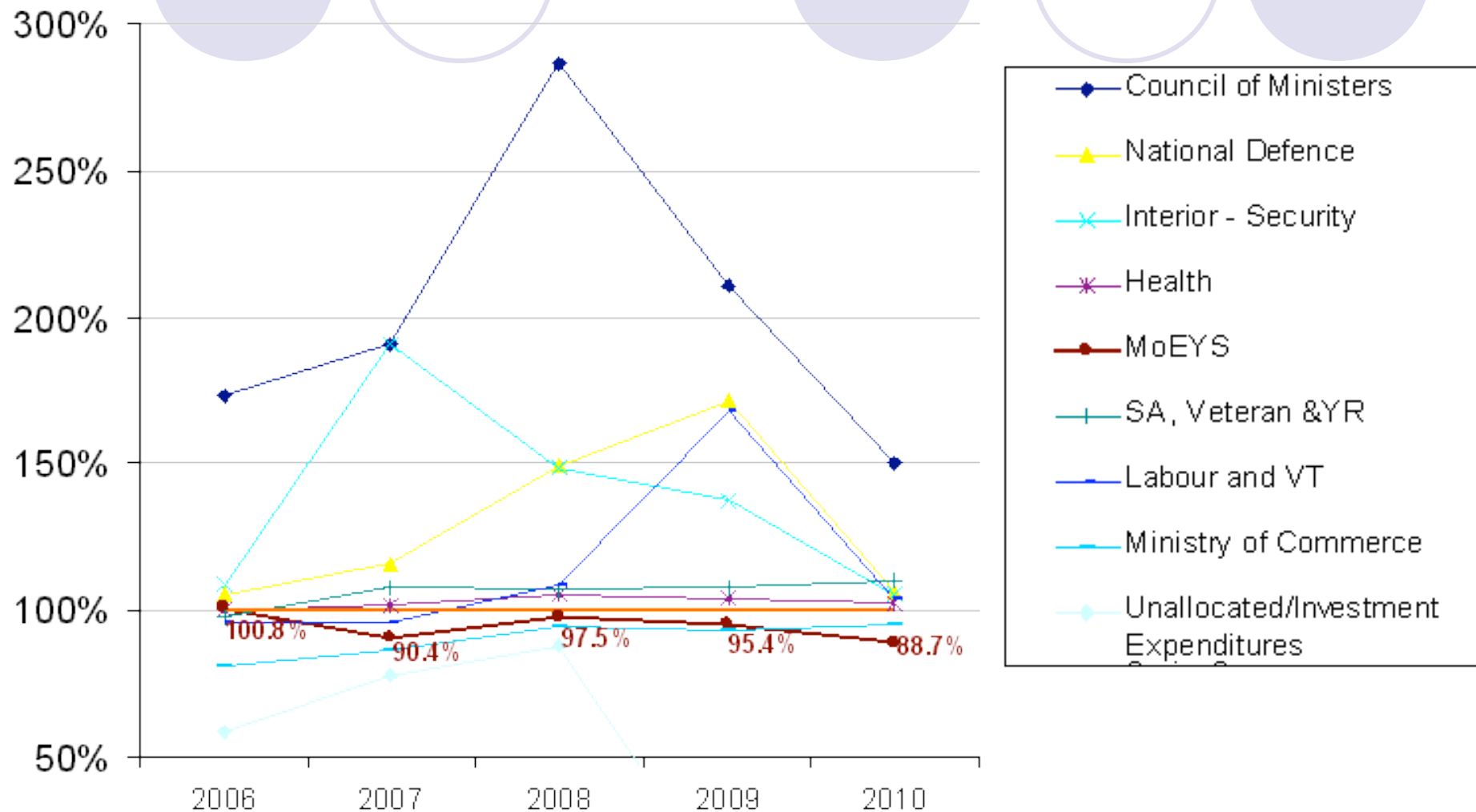
■ Average annual increase of recurrent budget share for 2008-2012
— Average annual increase of total recurrent budget for 2008-2012

Share of National Recurrent Budget allocated to MoEYS Recurrent




—x— MTEF 2010-12
 —▲— ESP2009-13
 —■— MTEF 2011-13
—◆— Actual (Budget Law)
—x— MTEF2012-14

Ratio of budget spent (actual expenditures) compared to budget allocated (budget law)

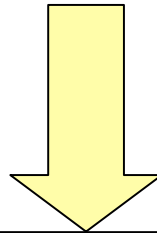


- MoEYS gets less than foreseen in MTEF, and it spends less than what it receives, so big difference between foreseen allocation and final expenditures

A series of decorative circles at the top of the slide: a small solid light blue circle, followed by a large solid light blue circle and a large hollow light blue circle, then another large solid light blue circle, a large hollow light blue circle, and finally a large solid light blue circle.

**Our budget increases every year...
Expenditures for education are channeled through
11 ministries...
There have been many unforeseen events: crisis,
floods, etc...**

***The PFM WG should look further into this issue
and report back to JTWG***



**JTWG MANDATE to
Sub-Technical Workign Group**



Technical work:

- Several meetings of the PFM WG
- Further analysis of budget documents

Harmonisation/ establishing Partnership:

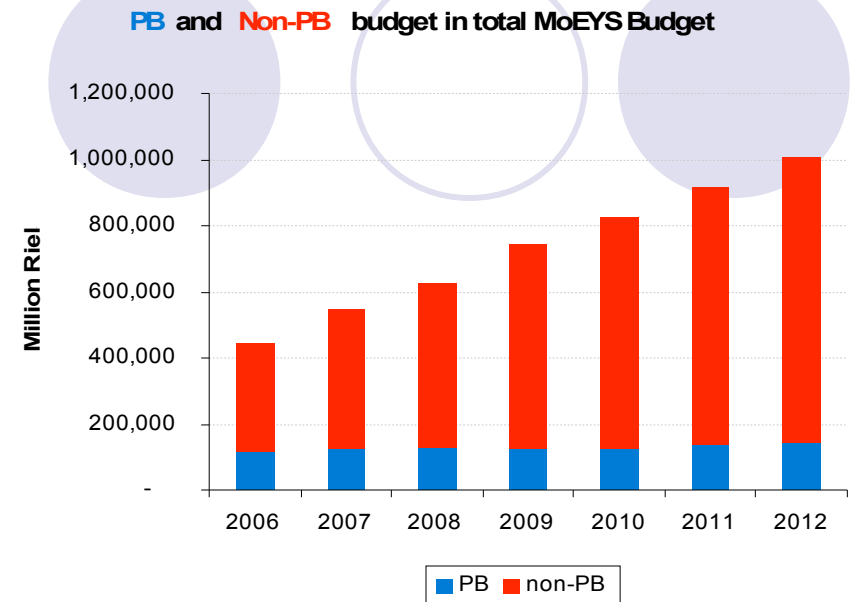
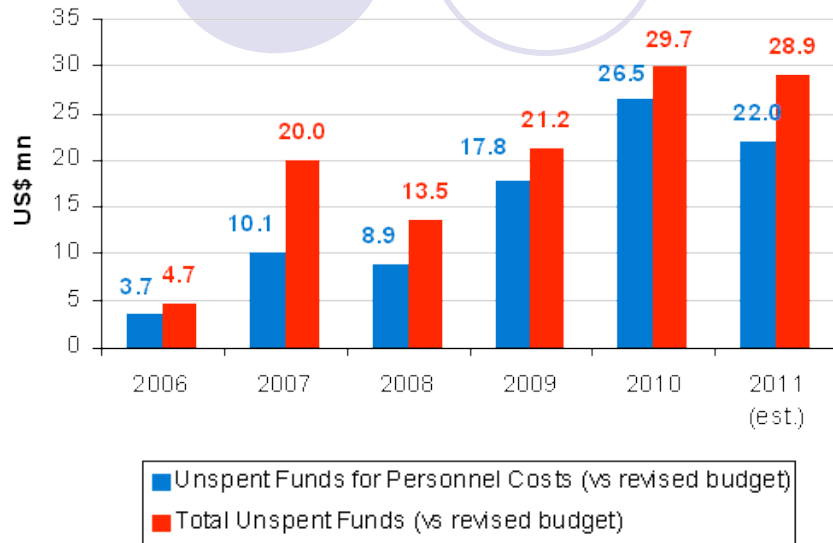
- Discussing the issue with DPs (ESWG), developing consensus around the issue to bring up to MoE
- Presenting the analysis in different fora (GPE, NGOs, Universities) to raise awareness and get support

Policy Dialogue:

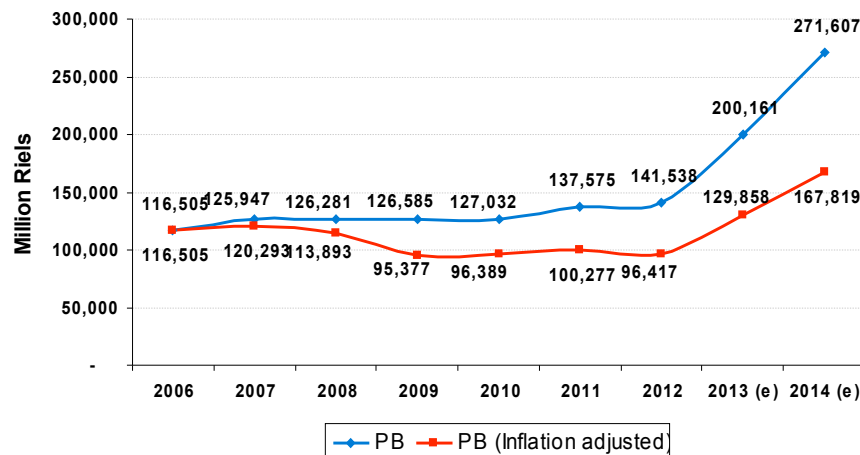
- Presenting/discussing the issue at MoE/DP meetings (JTWG)
- Presenting/discussing the issue at MoE/DP PFM meetings
- Meetings between MoE Minister/ EU HoD
- Letter from EU HoD to MoE Minister & MEF Minister (with HQ note)
- Each DP taking every meeting/workshop opportunity to bring up the issue
- Letter from ESWG chair to MoE/MEF Ministers
- EU/MoE/MEF meeting, Informal discussions

Further analysis:

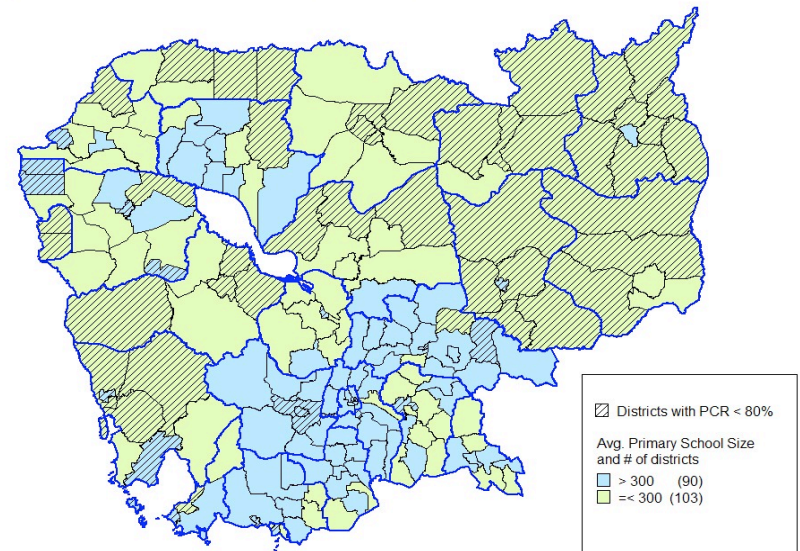
Share of Unspent Funds for Personnel Costs in total Unspent Funds by MoEYS (against revised budget allocation)



Increase of Purchasing Power of Programme Budget in 2013-14 according to MTEF scenario



Average School Number of Students per Primary School, 2011-12

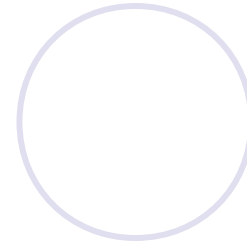
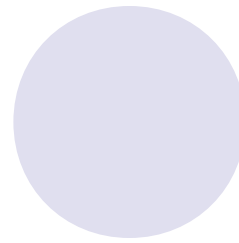
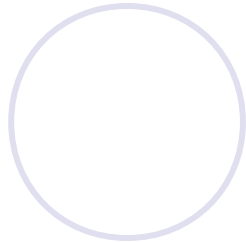
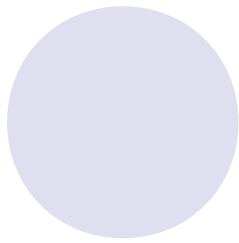


Source: EMIS 2011-12

RESULTS —

- MoE Minister wrote to MEF Minister to express concerns about the decline in MoEYS budget share + made a strong point to MEF Minister during UNDAF meeting
- MoE Minister agreed to involve closely DPs in MoEYS budget formulation to see how funds could be better allocated.
- DPs received comprehensive budget information. DPs were consulted in MoE budget formulation and planned increase (discussion on programming of MoE resources, not only DP resources!)
- Big increase in budget proposal submitted to MEF for 2013. Programme Budget (school operating budget, scholarships, textbooks, remedial lessons, etc) would increase by 28% in 2013, compared to 3.4% on average annually in last 6 years.

Proof is in the pudding... On-going MEF/MoE budget negotiations... to be continued...



អរគុណថ្ងៃនេះ

THANK YOU